



**UNIVERSITY of MASSACHUSETTS
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September 22, 2015

President James C. Mabry
Middlesex Community College
P.O. Box 716
Bedford, Massachusetts 01730

Dear President Mabry,

Congratulations on your appointment as the fourth President of Middlesex Community College. I hope that your presidency is both personally and professionally rewarding.

With my warmest wishes and sincere congratulations,

Sincerely,

A handwritten signature in blue ink, appearing to read "Kumble R. Subbaswamy".

Kumble R. Subbaswamy
Chancellor